

LATS



A Australia: Birthplace

T Thailand: Home

Singapore: Business Base

Relevant Business Background

- Lived/work in Australia, Europe, Asia
- Senior roles with US multinationals
- Entrepreneurial pursuits since 1986 –
 started software distribution business in Australia
- First Asian companies founded in Singapore and HK in 1991
- 25 years of business operations in Asia

First Business in Asia

- Invested own capital, time, and effort
- Learnt many "doing business in Asia" lessons - "the hard way":
 - Business Culture
 - Business Relationships
 - The Value of strong Local Partners ("indirect" versus "direct")

First Business in Asia

Built a successful APAC software business with Partners and Customers in Singapore, Malaysia, Japan, Taiwan, Thailand, HK/China - as well as operations in Sydney & Melbourne

KEY TO SUCCESS

Finding, managing, and effectively collaborating with strong PARTNERS

Current Business Background

CEO and Founder of Ventures International
 Group in Singapore

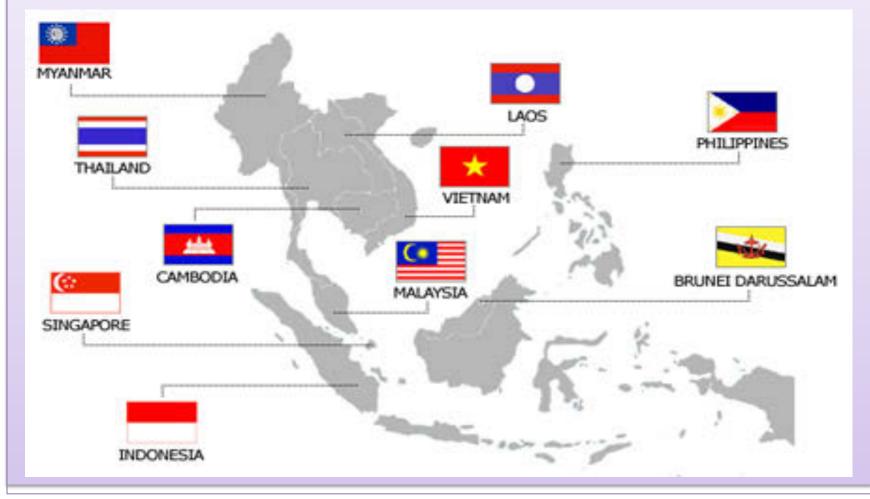
 Capital Raising, Market Entry Services "Asia Gateway", Strategic Advisory, M & A

Capital Raising & Investment Deal Flow in Asia

 Frequent business trips to Latvia (Current Client and Partner business)

- Asian Economic Growth makes doing business in Asia appear attractive
- Market Size of China and India is "extremely tempting"
- These are also the <u>most challenging</u> of Asian markets:
 - "Higher Reward, Higher Risk"
 - CHINA: The market opportunity is obvious, the obstacles are hidden
 - INDIA: The obstacles are obvious, the opportunity is less obvious
- China GDP Growth 6.6%, India GDP Growth 7.6%, massive & rapidly growing markets
- Challenges:
 - Finding the right customers/partners
 - Navigating massive markets and geographies
 - Legal framework, Intellectual Property, Ease of Doing Business, Corruption

Consider ASEAN markets as an Alternative to China & India



ASEAN – Association of South East Asian Nations

- Major Economic/Political Bloc
- Singapore, Malaysia, Indonesia, Thailand, Vietnam,
 Philippines, Brunei, Laos, Cambodia, Myanmar
- 625M people (larger than EU and US)
- 6th largest global Economic Grouping (behind US, China, Japan, Germany, UK)
- Asia is global 'economic growth engine'
- 4.6% GDP growth for ASEAN in 2016
- > 50% of ASEAN FDI goes to Singapore (\$60B)
 - Singapore is Focal Point for investing and doing business in ASEAN

More on ASEAN

- Economic powerhouse, solid GDP and productivity growth
- 3rd largest labour force in the world (after China, India)
- Diverse group of countries (GDP, income, scale, culture, religion etc):
 - Widely varying markets local preferences and cultural sensitivities,
 "one size does not fit all" needs separate approach for each country
 - Singapore seen as a "leader" and "trend setter"
- Growing hub of Consumer Demand
 - 67M households part of the "consuming class" with growing discretionary spending, growing to 125M by 2025
 - ASEAN to become Pivotal Consumer Hub
- 4th largest exporting region in the world
- Singapore is 4th most connected country globally (trade inflows/ outflows)



Gateway to ASEAN - and China, India

- Ease of doing Business #1 or #2 globally
- Efficient Bureaucracy ONLINE
- Innovation "Singapore Works"
- Attracting global businesses tax incentives, subsidies, co-investing
- Favourable tax system ["Legal tax haven"]
- "Switzerland of Asia" Wealth Management & Investment Hub
- 5th most competitive economy in the world

- · Major transportation, transit, financial services, high tech hub
- World's best practice, remarkably open & corruption-free environment
- Highest % of miliionaires per capita (11%)
- Leadership of ASEAN (Association of South East Asian Nations) bloc
- Excellent "Gateway to ASEAN and Asia" (China, India)
- Regional HQ for many global companies

- Regional Hub and "springboard" for ASEAN markets
- Extensive Government and Business Links to China/India (FTA's, DTA's)
- Many Singapore Businesses with Connections and Experience in dealing with Chinese/Indian businesses (language, culture etc)
- Find trusted partners in Singapore, who can connect with carefully selected, trusted business partners in China/India – risk mitigation
- Two step process less direct, and takes longer, but MUCH SAFER

PRACTICAL SUGGESTIONS

- Cancellation of TPP (Trans Pacific Partnership) by US potentially creates additional business opportunity with Asia for LV and EU, based on less competition from US
- India & China both focused on increasing domestic supply and are pruning access to their markets (e.g. protectionist measures, "Make in India" etc)
- Explore ASEAN market potential
- Do your "homework" (thorough Market Research etc)
- Use Singapore as "launch pad" for ASEAN business
- Focus on finding effective Partners

PRACTICAL SUGGESTIONS

- Enlist the aid of:
 - LIAA (Investment & Development Agency of Latvia)
 - LCCI (Latvian Chamber of Commerce & industry)
 - Latvia's Embassies and Consulates (esp. Singapore, Malaysia, South Korea, Japan, China, Thailand TBA)
 - Business Consulting Firms
- Connect with Latvian Business People & Entrepreneurs
 - Web Search, LinkedIn etc
 - Utilise the Latvian Global Diaspora (good examples: Jewish and Irish Diasporas)
- Side note: urgent need for a <u>comprehensive</u>, <u>global</u>, <u>centralised database</u>
 <u>of Latvian business people</u>, <u>contacts</u>, <u>interested parties</u> and better use of
 social media for an ongoing Latvian Business Forum

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KEY CONSIDERATIONS for SELECTING PARTNERS

- **Capacity** (Reseller, Agent, Distributor, Franchisee, Licensee, JV)
- Suitability (Credentials, Track Record)
- Focus and Commitment (Investment of Capital & Resources)
- Business Plan (Agreed Plan and Performance Targets)
- Trustability (Reputation)
- Relationship (Mutual Compatibility, Trust, Comfort)